



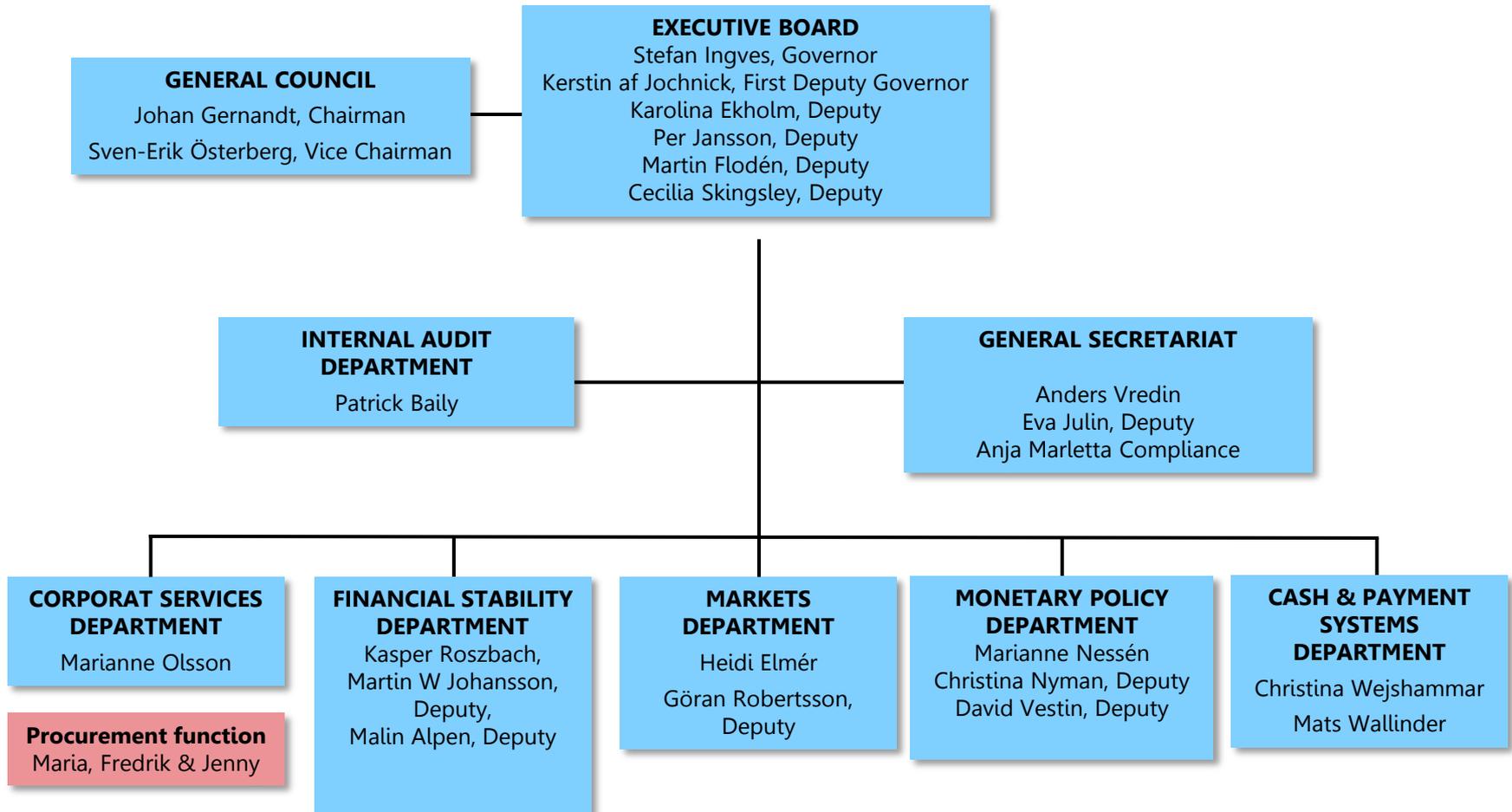
Procurement in the Riksbank

Madrid September 2014



- The Riksbank is considered to be the oldest central bank in the world and was founded in 1668!
 - 350 employees
 - 2 offices (HK and a new cash depot)
 - Outsourced it-sourcing, cleaning, restaurant, printing of banknotes and minting of coins, gardening, surveillance, handling of coins and so on
 - Keeping core business inhouse
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The Riksbank's organisation



The Riksbank procurement function

- Legal advisor and supervisor for the funktion
 - Public procurement specialist
 - Controller and procurement specialist
 - Are involved in the whole process from identifying a demand until signed agreement and contract management and support to the departments that are responsible for the contract
 - Experts in the different fields has to decide on the requirements for the specific procurements and are responsible for the maintenance of the contracts
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Figures 2013



- Appr. 30 m€ annually spent, excl investments
 - Appr. 5-15 m€ ongoing investment projects
 - Appr. 700 active suppliers
 - Appr. 80 procurements activities annually
 - 2 %, or 14 suppliers stands for 60 % of the procurement volume
 - 22 % of the suppliers represent a procurement volume less than 10.000€
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Swedish thresholds for procurement

- < 10.000 € direct purchase
- Between 10.000 € and 50.000 € a written decision stating why the specific supplier has been chosen and preferably a competition between at least 3 competitors
- Between 50.000 € and 120.000 € a publicly advertised procurement procedure (national only)
- > 120.000 € internationally advertised procurement

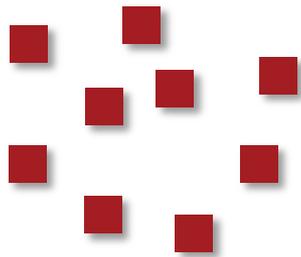
Note: for a purchase over the value of 3.000 € it's considered to be value for money to expose the contract for competition.

A new playingfield for lawyers (unfortunately...)

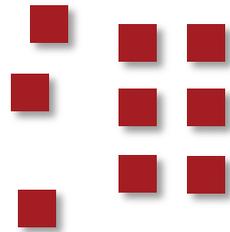


- Court cases
 - Counseling before and after a procurement
 - Compliance
 - Controller
 - Swedish competition authority (decides on penalties)
 - Court (decides on fines)
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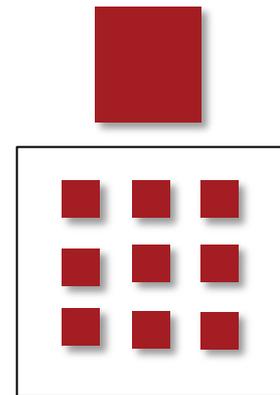
Yesterday



Today



Next year



Ongoing activities

- Working towards a coherent process (focus on the whole contract life cycle)
 - Annual planning for procurements 2015
 - Sourcing policy
 - Clarifications concerning the procurement process
 - Category management and spend analysis
 - Contract management
 - Contract database
 - Quarterly checkup with the compliance officer
 - Policy for CSR and environment
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Tools for procurement and contract management

- Business activities planning gives input from the departments regarding future acquisitions
 - Agresso – for control and follow-up (general ledger)
 - Tendsign (Procurement tool)
 - Central purchasing body (for Coordinated framework agreements)
 - Information on the intranet and drop-in meetings
 - Contract database in excel (looking for other tools)
 - Tax authority (mandatory health check)
 - Creditsafe
 - JP-infonet (database with legal information)
 - MSR wizard (Criteria to purchase sustainable products)
 - CSR compas (social requirements in the supply chain of goods and services)
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Category management in the future as a support for contract management



- Depending on how the categorization is made
 - Levels
 1. Systemically important contracts (it-drift, banknotes, coins, telefon)
 2. Important contracts (surveillance, coin handling)
 3. Other contracts (restaurant, cleaning, gardening for well being for the house)
 4. One of contracts where the suppliers are controlled initially (no running contracts)
 - Supplier control (taxes, finance, status, organization)
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Banknote and coin procurement

From

To:

New design, material, security features and so on including melting

